CGFNS INTERNATIONAL

Global Credibility

Right Touch Regulation & Best Practice Guidelines

World Health Professions Regulation Conference 2018

Franklin A. Shaffer, EdD, RN, FAAN, FFNMRCSI President and CEO, CGFNS International, Inc.

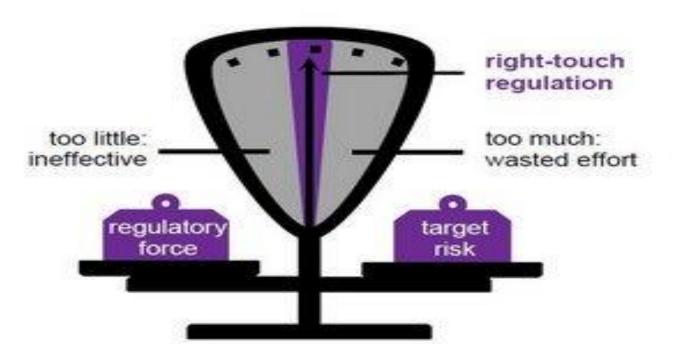
What's Knocking at ¥<u>Our</u> Door?

- 1. Right touch regulation meaning, implications
- 2. Nurse migration
- 3. Trade agreements
- 4. Transformational Imperative
- 5. Opportunities



Global Credibility

Right-Touch: Well-Balanced Approach



Source: Professional Standards Authority, 2017.



Global Credibility

The Continuum of Regulatory Practice

	Laissez-Faire	Right-Touch Regulation	Zero Tolerance
Dominant Thinking	"Buyer knows best" and "caveat emptor"	Quantify and qualify the risks Focus on the outcome	"Small benefits that are certain are better than large benefits that are uncertain or carry risks"
Attributes	Tolerance	Adaptability	Discipline/punitive action
Methods of Promoting	De-regulation		Rules and regulations
Needed to Work	Market-like structures	Regulation only when necessary	Extensive system of codified rules, monitoring and intervention
Engenders in Parties	Self-interest		Punishment and defensiveness



Global Credibility

Source: Professional Standards Authority, 2017.

Right-Touch Usage for Regulators & Credentialing Organizations

RIGHT-TOUCH REGULATION	Regulators	Credentialing Organizations
Targeted	Regulation should be focused on the problem, and minimize side effects	Assist in identifying opportunity
Transparent	Regulations simple and user friendly	Offer insights from dealing with applicants, institutions and countries
Agility	Adapt to anticipate change	Offer feedback on impact of regulation
Accountable	Justify decisions, and be subject to public scrutiny	Ensure requirements set by regulators are met
Consistent	Rules and standards implemented fairly	Quality processes
Proportionate	Intervention adequate to the risk posed	Offer opinion and expertise during interventions



Global Credibility

Source: Professional Standards Authority, 2017.

Nurse mobility has increased the need for regulatory bodies to reach beyond their normal stakeholder groups so as to familiarize themselves with the legislation of other jurisdictions.



Global Credibility

Nurse Migration – Regulatory Implications

"Current legislation lacks precision and, within the context of increased mobility of nurses, there is an urgent need to develop an authoritative source of definitions that can contribute to increasing public safety as well as reducing delays in the freedom of movement of nurses from one jurisdiction to another."

Benton, David C.; Gonzalez-Jurado, Maximo; Beneit-Montesinos, Juan. 2013



Global Credibility

Core Regulatory Tools Needed at Global Level

- Scope of practice
- Standards (Education and Practice)
- Competencies basic, entry-level
- Accreditation schools, curricula (core)

...... moving toward harmonization start with global guidelines



Global Credibility

Implications of Trade Agreements on Regulation

- Meta-regulation (limits local authority)
- Requirements for endorsement or mutual recognition agreements
- Move to lowest common denominator
- Increased mobility



Global Credibility

Trade Agreements Emerging and Under Review

- ASEAN
- NAFTA
- EU/Brexit/Bologna Process
- Caricom
- Tasman Agreement
- Trans-Pacific Partnership



Global Credibility

Transformational Imperative

- Technological revolution
- Consumer-centric shift
- Changing demographics
- Social Media influence



Global Credibility

Best Practice Characteristics of Credentialing Organizations

- Standards based practice
 - Evidence based practice standards built on multi-level regulation (government and professional)
- Quality processes based on a ISO 9001 framework that drives operational excellence
- Appeals process transparent, separate and distinct from investigatory process
 - Firewall between investigatory processes and appeals
- Regular and ongoing assessments by end-user customers
- Recognized authority external review for compliance and expected outcomes



Global Credibility

Best Practice Characteristics of Credentialing Organizations

- Applicant centric (applicants' rights; public safety)
- Transparent systems and agile technology
- Culture of innovation and diversity of thought and language representative of the customers we serve
- Ethical practices based on code of ethics and values embedded across organization
- Strategic planning with identified goals and methods of implementation
- Right touch: situational analysis, solution based, least intrusive, best outcome



Global Credibility

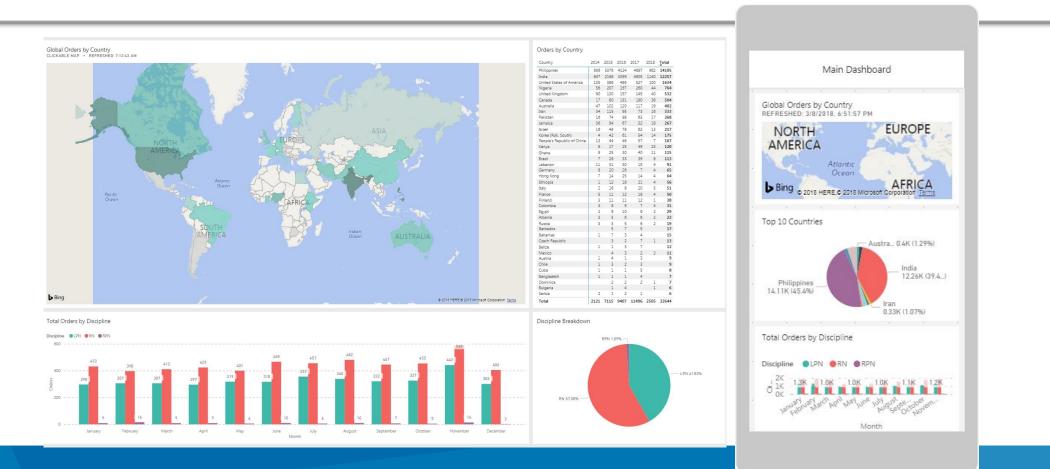
Best Practice Characteristics of Credentialing Organizations

- Right sized Board
 - Appointed based on expertise
 - Conducts periodic performance self-evaluation
- Staff experts in their field of specialty
- Visionary and transformational leadership relationship centered
- Data mined for applicability to outcomes research
- Research conducted to advance science, education, profession and public policy formulation



Global Credibility

Data Analytics web/mobile examples



CGFNS INTERNATIONAL

Global Credibility

Opportunities

- Act and advocate together
- Inform with data and evidence
- Embrace change
- Build resiliency



Global Credibility

Thank You

Franklin A. Shaffer, EdD, RN, FAAN, FFNMRCSI President and Chief Executive Officer CGFNS International, Inc. Email: <u>fshaffer@cgfns.org</u> Phone: +1 215-243-5810





Global Credibility